



2017
ANNUAL PUBLIC MEETING

BLUE WATER BRIDGE CORPORATE CENTER

POINT EDWARD, ONTARIO

June 1, 2017



Canada

2017 ANNUAL PUBLIC MEETING

- 2015 Amalgamation – A Change in Focus
- Corporate Structure
- Portfolio Management
- Major Projects
- Partnerships
- The Future



2015 AMALGAMATION – A CHANGE IN FOCUS

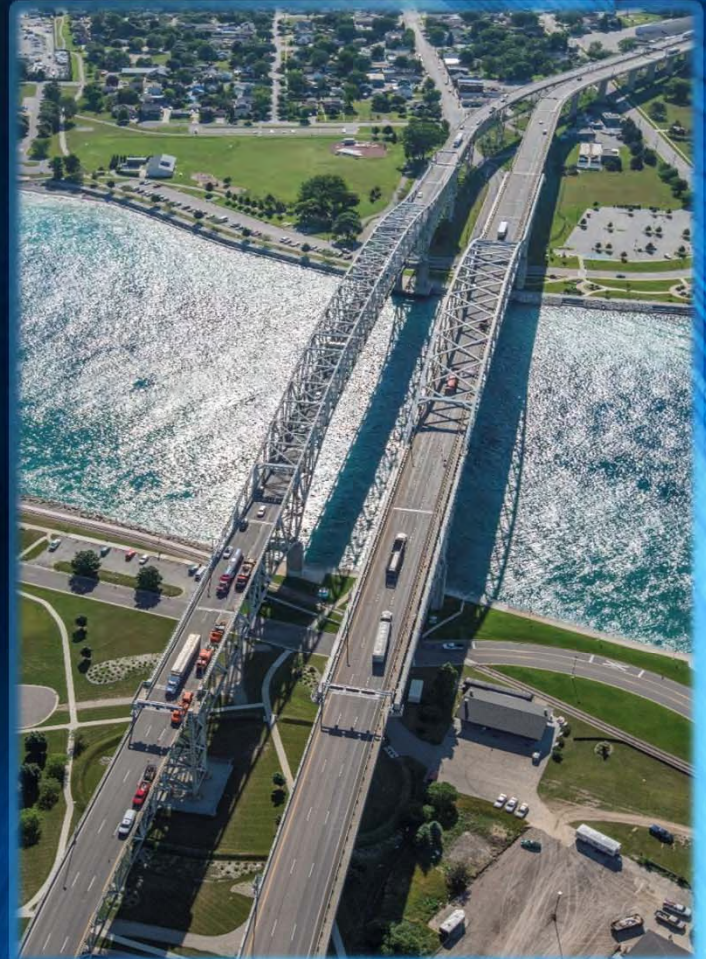
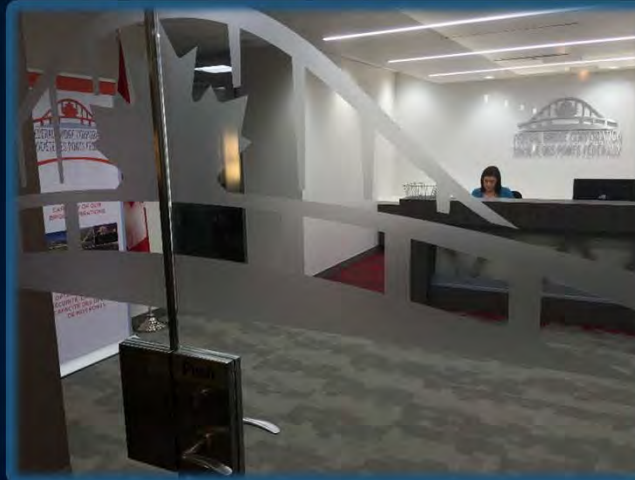


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WHO WE ARE

- Mandate
- Mission
- Vision



FBCL INTERNATIONAL BRIDGES



SAULT STE. MARIE INTERNATIONAL BRIDGE
SAULT STE. MARIE



SEAWAY INTERNATIONAL BRIDGE
CORNWALL



BLUE WATER BRIDGE
POINT EDWARD



THOUSAND ISLANDS BRIDGE
LANSDOWNE

SAULT STE. MARIE, ONTARIO



POINT EDWARD, ONTARIO



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THOUSAND ISLANDS, ONTARIO



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CORNWALL, ONTARIO

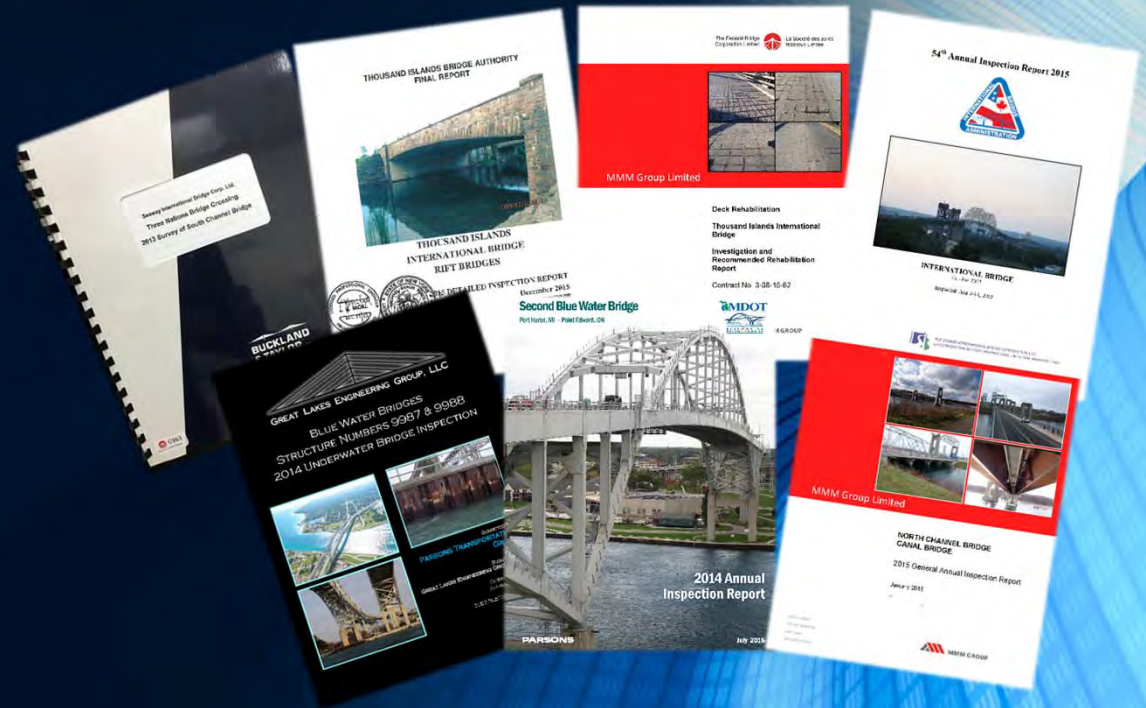


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PORTFOLIO MANAGEMENT

- Priority
 - Be the Keeper of the International Bridges



PORTFOLIO MANAGEMENT

- Total Assets \$420.8M
- Ensuring Long-term Viability of Bridge Assets



MAJOR PROJECTS - 2017

- Sault Ste. Marie International Bridge (Sault Ste. Marie, Ontario)
- Replace Slide Plate Bearings on the Arch Spans (2015-16)
- Repainting of the Upper Arch of the Canadian Bridge (2018-19)



MAJOR PROJECTS - 2017

- Canadian Plaza Redevelopment Project (Sault Ste. Marie, Ontario)
- \$51.6M Project (initiated 2009)
- Gateways and Border Crossings Fund



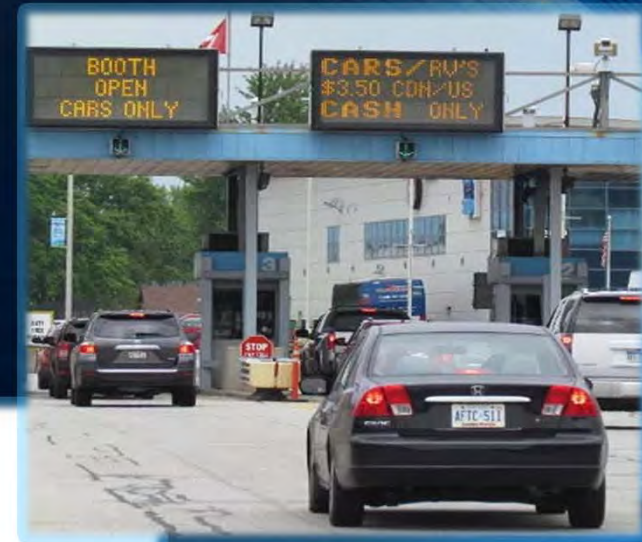
MAJOR PROJECTS - 2017

- Blue Water Bridge (Point Edward, Ontario)
- Master Plan Update



MAJOR PROJECTS - 2017

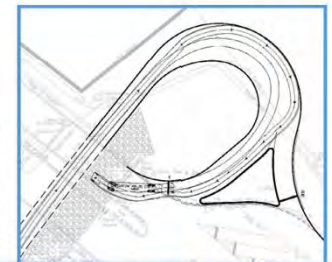
- Toll Infrastructure Renewal
- Emergency Return Road



THE 2016 MASTER PLAN UPDATE

6.3.2 EMERGENCY RETURN ROAD

The highest priority identified involves the construction of an emergency return road that would connect the commercial compound on the south side of the bridge to the Plaza and bridge approach on the north side of the bridge. The intended use of the proposed road would be to: (a) provide emergency access to the bridge, (b) return commercial and traffic vehicles back to the U.S., (c) allow outbound inspections, (d) allow broker access to outbound commercial, and (e) allow Duty Free delivery vehicles to exit the Plaza.



MAJOR PROJECTS - 2017

- Thousand Islands Bridge (Lansdowne, Ontario)
- Ongoing Rehabilitation of Concrete Piers (2017-18)



MAJOR PROJECTS - 2017

- Rehabilitation of CBSA Port of Entry (Lansdowne, Ontario)



MAJOR PROJECTS - 2017

- Seaway International Bridge (Cornwall, Ontario)
- North Channel Bridge Replacement Project (\$74.8M)



MAJOR PROJECTS - 2017

- Completion of Brookdale Avenue and Approaches
- International Road Realignment



PARTNERSHIPS



THE SEAWAY INTERNATIONAL BRIDGE CORPORATION LIMITED



FEDERAL BRIDGE CORPORATION
BLUE WATER BRIDGE



Canada Border
Services Agency



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THE FUTURE

- International Bridges are Complex
- Portfolio Wide Review
- Structural Integrity of the Bridge



THE FUTURE

- Asset Management Program
- Customer and Employee Safety
- Financial Self-Sufficiency



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Thank you!

The Federal Bridge Corporation Limited
Point Edward, Ontario – June 1, 2017